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DTR-6906

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8 November 1971

MEMORANDUM FOR THE RECORD

SUBJECT: Remarks by Ambassadors Johnson and Macomber to the  
CIA Senior Seminar

1. On 29 October 1971, the CIA Senior Seminar heard off-the-record presentations at the Department of State by senior Department officials concerning the Department's organizational adjustment to meet current and future needs and goals. All speakers were distinctly laudatory of CIA as an organization and of the high quality of intelligence provided by the Agency. Full acceptance of CIA as a respected and valued member of "the foreign affairs team" was stressed.

2. Among the various speakers, Under Secretary for Political Affairs U. Alexis Johnson and Deputy Under Secretary for Administration William Macomber, commented on areas of mutual interest to the Agency and the Department. Their remarks were congruent and they fully shared in the laudatory views of CIA referred to above. In particular, they noted that changing conditions in the world during the past decade had brought many agencies of the US Government into the foreign affairs field, usually with disparate and sometimes conflicting interests toward a given host government. State regards, as one of its roles, the brokering of these various interests in a form that best serves overall US interests overseas. Additionally, and under current regulatory and policy authority, the Department

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at a time when the priorities of these latter responsibilities are, in their view, rapidly escalating and becoming increasingly complex.

3. A set of companion problems for the Department, these speakers iterated, have been caused by reductions in State's personnel complements abroad under BALPA, OPRED and the "new economic policy" of the present administration. As these reductions have occurred despite the increasing burden placed upon State by the proliferation of other US agencies' representation abroad, the speakers viewed State as losing personnel strength on a proportional basis (vis-a-vis other agencies), as well as numerically during a period of expanding

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responsibilities. Under these circumstances, Ambassadors Johnson and Macomber agreed in their respective comments that the number

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4. During an interesting historical review of the Department's role in the foreign affairs community, Ambassador Macomber, the concluding speaker, observed that relations between the Agency and the Department were in a state of flux. "The ball game is changing." It was his view, that the strength of [redacted] should no longer be accepted on the basis of past justifications. Ambassador Macomber proposed that each country should be examined individually and critically with regard to national interests in order to determine the appropriate combination of diplomatic [redacted] and other specialists which would best serve our identifiable national interests.

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[redacted]  
Senior Seminar Staff

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# ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Remarks by Ambassadors Johnson and Macomber to the  
CIA Senior Seminar

FROM:

Director of Training  
1026 CofC Bldg.

EXTENSION

3245

NO.

DTR-6906

DATE

09 NOV 1971

TO: (Officer designation, room number, and building)

DATE

RECEIVED

FORWARDED

OFFICER'S  
INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

1. Deputy Director  
for Support 7D18 Hqs.

2.

3. Deputy Director  
for Plans 3C34 Hqs.

4.

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To 3:

The attached, which covers remarks by Ambassadors Johnson and Macomber to the Senior Seminar, is forwarded in response to your interest which was relayed to us through C/CCS. I draw your attention to the off-the-record context of the comments.

SIGNED

HUGH T. CUNNINGHAM  
Director of Training

cc: DDS

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